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# Consolidated Financial Results for the Fiscal Year Ended March 31, 2024 [Japanese GAAP]



May 9, 2024

Company name: Nippon Yakin Kogyo Co., Ltd. Stock exchange listing: Tokyo Stock Exchange

Code number: 5480

URL: https://www.nyk.co.jp

Representative: Hisashi Kubota, Representative Director and President Contact: Takahiro Araki, General Manager, Accounting Department

Phone: +81-3-3273-3613

Scheduled date of general shareholders' meeting: June 26, 2024 Scheduled date of commencing dividend payments: June 27, 2024

Scheduled date of filing securities report: June 26, 2024

Availability of supplementary explanatory materials on annual financial results: Available

Schedule of annual financial results briefing session: Scheduled (For institutional investors and analysts)

(Amounts are rounded to the nearest million yen.)

### 1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (April 1, 2023 - March 31, 2024)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2024	180,341	(9.5)	20,010	(31.6)	19,128	(31.0)	13,565	(31.2)
March 31, 2023	199,324	33.8	29,256	109.5	27,738	116.6	19,703	132.6

(Note) Comprehensive income: Fiscal year ended March 31, 2024: ¥15,237 million [(23.8) %] Fiscal year ended March 31, 2023: ¥20,000 million [139.6%]

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	Basic earnings	Diluted earnings	Return on	Ratio of ordinary	Ratio of operating
	per share	per share	equity	profit to total assets	profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2024	933.64	_	16.0	8.6	11.1
March 31, 2023	1,316.79	_	27.8	13.5	14.7

(Reference) Equity in earnings of affiliated companies: Fiscal year ended March 31, 2024: ¥31 million

Fiscal year ended March 31, 2023: ¥76 million

### (2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2024	219,988	89,738	40.7	6,184.80
As of March 31, 2023	222,294	79,619	35.8	5,324.80

(Reference) Equity: As of March 31, 2024: \pm 89,487 million As of March 31, 2023: \pm 79,614 million

### (3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at year-end
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2024	26,824	(7,919)	(14,318)	16,918
March 31, 2023	3,649	(13,035)	8,530	11,797

#### 2. Dividends

		Anı	nual divide	nds		Total	_	Ratio of
	1st quarter- end	2nd quarter- end	3rd quarter- end	Year- end	Total	dividends (annual)	Payout ratio (consolidated)	dividends to net assets (consolidated)
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended March 31, 2023	_	70.00	_	130.00	200.00	2,992	15.2	4.2
Fiscal year ended March 31, 2024	_	100.00	_	100.00	200.00	2,895	21.4	3.5
Fiscal year ending March 31, 2025 (Forecast)		100.00	-	100.00	200.00		20.7	

# 3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2025 (April 1, 2024 - March 31, 2025)

(% indicates changes from the previous corresponding period.)

	Net sal	es	Operating	g profit	Ordinary	profit	Profit attri to owne parer	rs of	Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
First half	87,000	(7.4)	8,500	(34.1)	8,000	(37.8)	5,500	(39.1)	380.13
Full year	177,000	(1.9)	21,000	4.9	20,000	4.6	14,000	3.2	967.60

### \* Notes:

(1) Changes in significant subsidiaries during the fiscal year under review: None

(Changes in specified subsidiaries resulting in changes in scope of consolidation)

Newly included: — (Company name: —)

Excluded: — (Company name: —)

- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
  - 1) Changes in accounting policies due to the revision of accounting standards: None
  - 2) Changes in accounting policies other than 1) above: None
  - 3) Changes in accounting estimates: None
  - 4) Retrospective restatement: None
- (3) Total number of issued shares (common shares)

1) Total number of issued shares at the end of the year (including treasury shares):

March 31, 2024: 15,497,333 shares March 31, 2023: 15,497,333 shares

2) Total number of treasury shares at the end of the year:

March 31, 2024: 1,028,536 shares March 31, 2023: 545,700 shares

3) Average number of shares outstanding during the year:

Year ended March 31, 2024: 14,529,056 shares Year ended March 31, 2023: 14,962,673 shares

### (Reference) Summary of Non-consolidated Financial Results

# 1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (April 1, 2023 - March 31, 2024)

(1) Non-consolidated Operating Results (% indicates changes from the previous corresponding period.)

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	Net sale	es	Operating	profit	Ordinary 1	orofit	Profit	-
Year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2024	152,383	(14.2)	17,239	(33.7)	17,203	(30.5)	12,542	(29.7)
March 31, 2023	177,529	42.3	25,995	140.0	24,761	137.8	17,853	165.6

	Basic earnings per share	Diluted earnings per share
Year ended	Yen	Yen
March 31, 2024	862.97	_
March 31, 2023	1,192.78	_

(2) Non-consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2024	197,897	78,721	39.8	5,438.89
As of March 31, 2023	200,407	70,269	35.1	4,698.25

(Reference) Equity: As of March 31, 2024: \pm 78,721 million As of March 31, 2023: \pm 70,269 million

### \* Explanation of the proper use of financial results forecast and other notes

(Cautionary note on forward-looking statements, etc.)

Forward-looking statements and other statements about the future in this document are based on information currently available to the Company and certain assumptions deemed reasonable, and the Company does not guarantee the achievement of the projections. Actual performance and other results may differ significantly due to various factors.

(Information about the supplementary explanatory materials on annual financial results)

The Company will hold an annual financial results briefing session for institutional investors and analysts on Wednesday, May 29, 2024. The materials for the session will be posted on the Company's website immediately after the session.

<sup>\*</sup> These consolidated financial results are outside the scope of audit by certified public accountants or an audit firm.

# Consolidated Financial Statements (1) Consolidated Balance Sheets

Assets   Current assets   11,910   17,034     Notes and accounts receivable - trade   29,829   26,888     Merchandise and finished goods   18,958   14,730     Work in process   34,670   32,907     Raw materials and supplies   19,200   16,469     Other   3,080   3,950     Allowance for doubtful accounts   (146)   (172)     Total current assets   117,501   111,804     Non-current assets   70,000   70,000     Buildings and structures   56,233   56,217     Accumulated depreciation   (41,040)   (41,490)     Buildings and structures, net   15,193   14,727     Machinery, equipment and vehicles   157,671   159,216     Accumulated depreciation   (121,584)   (123,486)     Machinery, equipment and vehicles, net   36,086   35,731     Land   36,430   36,432     Lased assets   5,561   5,546     Accumulated depreciation   (1,546)   (1,849)     Leased assets   5,561   5,546     Accumulated depreciation   (1,546)   (1,849)     Leased assets, net   4,015   3,697     Construction in progress   3,942   7,260     Other   6,409   6,606     Accumulated depreciation   (5,572)   (5,770)     Other, net   8,37   837     Total property, plant and equipment   (5,572)   (5,770)     Other, net   8,37   837     Total property, plant and equipment   (5,572)   (5,770)     Other   136   123     Total intangible assets   2,825   2,278     Investments and other assets   125   124     Other   1,003   858     Allowance for doubtful accounts   (15)   (15)     Total investments and other assets   5,413   7,184     Total non-current assets   5,413   7,184     Total offerred assets   5,413   7,184     Total offerred assets   5,413   7,184     Total offerred assets   5,413   7,184     Total deferred assets   5,413   7,184     Total deferred assets   5,313   3,90     Total deferred assets   5,313   3,90     Total deferred assets   5,32,294   219,988     Total deferred assets   5,32,294   219,988     Total deferred assets   5,32,294   219,988     Total assets   5,22,294   219,988		As of March 31, 2023	As of March 31, 2024
Cash and deposits         11,910         17,034           Notes and accounts receivable - trade         29,829         26,888           Merchandise and finished goods         18,958         14,730           Work in process         34,670         32,907           Raw materials and supplies         19,200         16,469           Other         3,080         3,950           Allowance for doubtful accounts         (146)         (172)           Total current assets         117,501         111,804           Non-current assets         8         117,501         111,804           Non-current assets         56,233         56,217           Accumulated depreciation         (41,040)         (41,490)           Buildings and structures, net         15,193         14,727           Machinery, equipment and vehicles         157,671         159,216           Accumulated depreciation         (121,584)         (123,486)           Machinery, equipment and vehicles, net         36,086         35,731           Land         36,430         36,432           Leased assets         5,561         5,546           Accumulated depreciation         (1,546)         (1,849)           Leased assets, net         4,015         <	Assets		
Notes and accounts receivable - trade         29,829         26,888           Merchandise and finished goods         18,958         14,730         32,907           Raw materials and supplies         19,200         16,469         Other         3,080         3,950           Allowance for doubtful accounts         (146)         (172)         Total current assets         117,501         111,804           Non-current assets         117,501         111,804         Non-current assets         117,501         111,804           Non-current assets         56,233         56,217         Accumulated depreciation         (41,040)         (41,490)         441,490           Buildings and structures, net         15,193         14,727         Machinery, cquipment and vehicles         157,671         159,216         Accumulated depreciation         (121,584)         (123,486)         35,731         Accumulated depreciation         (121,584)         (123,486)         36,432         Land         36,432         36,432         36,432         Leased assets         5,561         5,546         Accumulated depreciation         (1,546)         (1,849)         4,646         Accumulated depreciation         (5,572)         (5,770)         Golder         Accumulated depreciation         (5,572)         (5,770)         Golder         Accumulated d	Current assets		
Merchandise and finished goods         18,958         14,730           Work in process         34,670         32,907           Raw materials and supplies         19,200         16,469           Other         3,080         3,950           Allowance for doubtful accounts         (146)         (172)           Total current assets         117,501         111,804           Non-current assets         7         117,501         111,804           Non-current assets         8         56,233         56,217           Accumulated depreciation         (41,040)         (41,490)         (41,490)           Buildings and structures, net         15,7671         159,216         46,217         159,216           Accumulated depreciation         (121,584)         (123,486)         35,731         14,727         159,216         46,224         (123,486)         35,731         14,227         15,761         159,216         46,486         35,731         14,227         15,246         46,486         35,731         14,227         4,224         4,260         36,432         36,432         36,432         36,432         36,432         36,432         36,432         36,432         36,432         36,432         36,432         36,432         36,432	Cash and deposits	11,910	17,034
Work in process         34,670         32,907           Raw materials and supplies         19,200         16,469           Other         3,080         3,950           Allowance for doubtful accounts         (146)         (172)           Total current assets         117,501         111,804           Non-current assets         117,501         111,804           Non-current assets         56,233         56,217           Accumulated depreciation         (41,040)         (41,490)           Buildings and structures, net         15,193         14,727           Machinery, equipment and vehicles         157,671         159,216           Accumulated depreciation         (121,584)         (123,486)           Machinery, equipment and vehicles, net         36,430         36,432           Leased assets         5,561         5,546           Accumulated depreciation         (1,546)         (1,849)           Leased assets, net         4,015         3,697           Construction in progress         3,942         7,260           Other         6,409         6,606           Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837           Total i	Notes and accounts receivable - trade	29,829	26,888
Raw materials and supplies         19,200         16,469           Other         3,080         3,950           Allowance for doubtful accounts         (146)         (172)           Total current assets         117,501         111,804           Non-current assets         8         117,501         111,804           Non-current assets         56,233         56,217           Property, plant and equipment         (41,040)         (41,490)           Buildings and structures, net         15,193         14,727           Machinery, equipment and vehicles         157,671         159,216           Accumulated depreciation         (121,584)         (123,486)           Machinery, equipment and vehicles, net         36,086         35,731           Land         36,430         36,432           Leased assets         5,561         5,546           Accumulated depreciation         (1,546)         (1,849)           Leased assets, net         4,015         3,697           Construction in progress         3,942         7,260           Other         6,409         6,606           Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837	Merchandise and finished goods	18,958	14,730
Other         3,080         3,950           Allowance for doubtful accounts         (146)         (172)           Total current assets         117,501         111,804           Non-current assets         117,501         111,804           Non-current assets         117,501         111,804           Property, plant and equipment         36,233         56,217           Buildings and structures         56,233         56,217           Accumulated depreciation         (41,040)         (41,490)           Buildings and structures, net         15,193         14,727           Machinery, equipment and vehicles         157,671         159,216           Accumulated depreciation         (121,584)         (123,486)           Machinery, equipment and vehicles, net         36,086         35,731           Land         36,430         36,432           Leased assets         5,561         5,546           Accumulated depreciation         (1,546)         (1,849)           Leased assets, net         4,015         3,697           Construction in progress         3,942         7,260           Other         837         837           Total property, plant and equipment         96,503         98,683	Work in process	34,670	32,907
Allowance for doubtful accounts         (146)         (172)           Total current assets         117,501         111,804           Non-current assets         117,501         111,804           Non-current assets         117,501         118,004           Property, plant and equipment         56,233         56,217           Accumulated depreciation         (41,040)         (41,490)           Buildings and structures, net         15,193         14,727           Machinery, equipment and vehicles         157,671         159,216           Accumulated depreciation         (121,584)         (123,486)           Machinery, equipment and vehicles, net         36,086         35,731           Land         36,086         35,731           Land         36,430         36,432           Leased assets         5,561         5,546           Accumulated depreciation         (1,546)         (1,849)           Leased assets, net         4,015         3,697           Construction in progress         3,942         7,260           Other         6,409         6,606           Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837           Total proper	Raw materials and supplies	19,200	16,469
Total current assets         117,501         111,804           Non-current assets         Property, plant and equipment         56,233         56,217           Buildings and structures         56,233         56,217           Accumulated depreciation         (41,040)         (41,490)           Buildings and structures, net         15,193         14,727           Machinery, equipment and vehicles         157,671         159,216           Accumulated depreciation         (121,584)         (123,486)           Machinery, equipment and vehicles, net         36,086         35,731           Land         36,430         36,432           Leased assets         5,561         5,546           Accumulated depreciation         (1,546)         (1,849)           Leased assets, net         4,015         3,697           Construction in progress         3,942         7,260           Other         6,409         6,606           Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837           Total property, plant and equipment         96,503         98,683           Intargible assets         2,689         2,155           Other         136         123 <td>Other</td> <td>3,080</td> <td>3,950</td>	Other	3,080	3,950
Non-current assets   Property, plant and equipment   Buildings and structures   56,233   56,217     Accumulated depreciation   (41,040)   (41,490)     Buildings and structures, net   15,193   14,727     Machinery, equipment and vehicles   157,671   159,216     Accumulated depreciation   (121,584)   (123,486)     Machinery, equipment and vehicles, net   36,086   35,731     Land   36,430   36,432     Leased assets   5,561   5,546     Accumulated depreciation   (1,546)   (1,849)     Leased assets, net   4,015   3,697     Construction in progress   3,942   7,260     Other   6,409   6,606     Accumulated depreciation   (5,572)   (5,770)     Other, net   837   837     Total property, plant and equipment   96,503   98,683     Intangible assets   2,889   2,155     Other   136   123     Total intangible assets   2,825   2,278     Investment securities   4,300   6,217     Deferred tax assets   125   124     Other   1,003   858     Allowance for doubtful accounts   (1,55)   (15)     Total investments and other assets   5,413   7,184     Total non-current assets   5,413   7,184     Total non-current assets   5,413   7,184     Deferred assets   53   39     Total deferred assets   53   39	Allowance for doubtful accounts		(172)
Property, plant and equipment         56,233         56,217           Accumulated depreciation         (41,040)         (41,490)           Buildings and structures, net         15,193         14,727           Machinery, equipment and vehicles         157,671         159,216           Accumulated depreciation         (121,584)         (123,486)           Machinery, equipment and vehicles, net         36,086         35,731           Land         36,430         36,432           Leased assets         5,561         5,546           Accumulated depreciation         (1,546)         (1,849)           Leased assets, net         4,015         3,697           Construction in progress         3,942         7,260           Other         6,409         6,606           Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837           Total property, plant and equipment         96,503         98,683           Ilntangible assets         2,889         2,155           Other         136         123           Total intangible assets         12,825         2,278           Investments and other assets         12,5         124           Other	Total current assets	117,501	111,804
Buildings and structures         56,233         56,217           Accumulated depreciation         (41,040)         (41,490)           Buildings and structures, net         15,193         14,727           Machinery, equipment and vehicles         157,671         159,216           Accumulated depreciation         (121,584)         (123,486)           Machinery, equipment and vehicles, net         36,086         35,731           Land         36,430         36,432           Leased assets         5,561         5,546           Accumulated depreciation         (1,546)         (1,849)           Leased assets, net         4,015         3,697           Construction in progress         3,942         7,260           Other         6,409         6,606           Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837           Total property, plant and equipment         96,503         98,683           Intangible assets         2,689         2,155           Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets         1,25         124           Other	Non-current assets		
Accumulated depreciation         (41,040)         (41,490)           Buildings and structures, net         15,193         14,727           Machinery, equipment and vehicles         157,671         159,216           Accumulated depreciation         (121,584)         (123,486)           Machinery, equipment and vehicles, net         36,086         35,731           Land         36,430         36,432           Leased assets         5,561         5,546           Accumulated depreciation         (1,546)         (1,849)           Leased assets, net         4,015         3,697           Construction in progress         3,942         7,260           Other         6,409         6,606           Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837           Total property, plant and equipment         96,503         98,683           Intangible assets         2,689         2,155           Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets         4,300         6,217           Deferred tax assets         125         124           Other         1,00	Property, plant and equipment		
Buildings and structures, net         15,193         14,727           Machinery, equipment and vehicles         157,671         159,216           Accumulated depreciation         (121,584)         (123,486)           Machinery, equipment and vehicles, net         36,086         35,731           Land         36,430         36,432           Leased assets         5,561         5,546           Accumulated depreciation         (1,546)         (1,849)           Leased assets, net         4,015         3,697           Construction in progress         3,942         7,260           Other         6,409         6,606           Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837           Total property, plant and equipment         96,503         98,683           Intangible assets         2,689         2,155           Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets         125         1,24           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets	Buildings and structures	56,233	56,217
Machinery, equipment and vehicles         157,671         159,216           Accumulated depreciation         (121,584)         (123,486)           Machinery, equipment and vehicles, net         36,086         35,731           Land         36,430         36,432           Leased assets         5,561         5,546           Accumulated depreciation         (1,546)         (1,849)           Leased assets, net         4,015         3,697           Construction in progress         3,942         7,260           Other         6,409         6,606           Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837           Total property, plant and equipment         96,503         98,683           Intangible assets         2,689         2,155           Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets         4,300         6,217           Deferred tax assets         125         124           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,41	Accumulated depreciation	(41,040)	(41,490)
Accumulated depreciation         (121,584)         (123,486)           Machinery, equipment and vehicles, net         36,086         35,731           Land         36,430         36,432           Leased assets         5,561         5,546           Accumulated depreciation         (1,546)         (1,849)           Leased assets, net         4,015         3,697           Construction in progress         3,942         7,260           Other         6,409         6,606           Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837           Total property, plant and equipment         96,503         98,683           Intangible assets         2,689         2,155           Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets         125         124           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         54,13         7,184           Total non-current assets         53	Buildings and structures, net	15,193	14,727
Machinery, equipment and vehicles, net         36,086         35,731           Land         36,430         36,432           Leased assets         5,561         5,546           Accumulated depreciation         (1,546)         (1,849)           Leased assets, net         4,015         3,697           Construction in progress         3,942         7,260           Other         6,409         6,606           Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837           Total property, plant and equipment         96,503         98,683           Intangible assets         2,689         2,155           Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets         4,300         6,217           Deferred tax assets         125         124           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         5,413         7,184           Total non-current assets         53         39 <td>Machinery, equipment and vehicles</td> <td>157,671</td> <td>159,216</td>	Machinery, equipment and vehicles	157,671	159,216
Land         36,430         36,432           Leased assets         5,561         5,546           Accumulated depreciation         (1,546)         (1,849)           Leased assets, net         4,015         3,697           Construction in progress         3,942         7,260           Other         6,409         6,606           Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837           Total property, plant and equipment         96,503         98,683           Intangible assets         2,689         2,155           Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets         1         1           Investment securities         4,300         6,217           Deferred tax assets         125         124           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         104,741         108,146           Deferred assets         53         39 <t< td=""><td>Accumulated depreciation</td><td>(121,584)</td><td>(123,486)</td></t<>	Accumulated depreciation	(121,584)	(123,486)
Leased assets         5,561         5,546           Accumulated depreciation         (1,546)         (1,849)           Leased assets, net         4,015         3,697           Construction in progress         3,942         7,260           Other         6,409         6,606           Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837           Total property, plant and equipment         96,503         98,683           Intangible assets         2,689         2,155           Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets         125         124           Other         1,003         858           Allowance for doubtful accounts         1,003         858           Allowance for doubtful accounts         1,150         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         104,741         108,146           Deferred assets         53         39           Total deferred assets         53         39	Machinery, equipment and vehicles, net	36,086	35,731
Accumulated depreciation         (1,546)         (1,849)           Leased assets, net         4,015         3,697           Construction in progress         3,942         7,260           Other         6,409         6,606           Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837           Total property, plant and equipment         96,503         98,683           Intangible assets         2,689         2,155           Software         2,689         2,155           Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets         125         124           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         5,413         7,184           Deferred assets         53         39           Bond issuance costs         53         39           Total deferred assets         53         39	Land	36,430	36,432
Leased assets, net         4,015         3,697           Construction in progress         3,942         7,260           Other         6,409         6,606           Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837           Total property, plant and equipment         96,503         98,683           Intangible assets         2,689         2,155           Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets         4,300         6,217           Deferred tax assets         125         124           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         104,741         108,146           Deferred assets         53         39           Total deferred assets         53         39	Leased assets	5,561	5,546
Construction in progress         3,942         7,260           Other         6,409         6,606           Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837           Total property, plant and equipment         96,503         98,683           Intangible assets         2,689         2,155           Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets         4,300         6,217           Deferred tax assets         125         124           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         104,741         108,146           Deferred assets         53         39           Total deferred assets         53         39           Total deferred assets         53         39	Accumulated depreciation	(1,546)	(1,849)
Other         6,409         6,606           Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837           Total property, plant and equipment         96,503         98,683           Intangible assets         2,689         2,155           Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets         1         1           Investment securities         4,300         6,217           Deferred tax assets         125         124           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         104,741         108,146           Deferred assets         53         39           Total deferred assets         53         39           Total deferred assets         53         39	Leased assets, net	4,015	3,697
Accumulated depreciation         (5,572)         (5,770)           Other, net         837         837           Total property, plant and equipment         96,503         98,683           Intangible assets         2,689         2,155           Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets         4,300         6,217           Deferred tax assets         125         124           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         104,741         108,146           Deferred assets         53         39           Total deferred assets         53         39	Construction in progress	3,942	7,260
Other, net         837         837           Total property, plant and equipment         96,503         98,683           Intangible assets         2,689         2,155           Software         2,689         2,155           Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets         4,300         6,217           Deferred tax assets         125         124           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         104,741         108,146           Deferred assets           Bond issuance costs         53         39           Total deferred assets         53         39	Other	6,409	6,606
Total property, plant and equipment         96,503         98,683           Intangible assets         2,689         2,155           Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets         1         1           Investment securities         4,300         6,217           Deferred tax assets         125         124           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         104,741         108,146           Deferred assets         53         39           Total deferred assets         53         39	Accumulated depreciation	(5,572)	(5,770)
Intangible assets         2,689         2,155           Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets         1         1           Investment securities         4,300         6,217           Deferred tax assets         125         124           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         104,741         108,146           Deferred assets         53         39           Total deferred assets         53         39           Total deferred assets         53         39	Other, net	837	837
Intangible assets           Software         2,689         2,155           Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets         1         4,300         6,217           Deferred tax assets         125         124           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         104,741         108,146           Deferred assets         53         39           Total deferred assets         53         39	Total property, plant and equipment	96,503	98,683
Other         136         123           Total intangible assets         2,825         2,278           Investments and other assets			
Total intangible assets         2,825         2,278           Investments and other assets         4,300         6,217           Deferred tax assets         125         124           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         104,741         108,146           Deferred assets         53         39           Total deferred assets         53         39	Software	2,689	2,155
Investments and other assets           Investment securities         4,300         6,217           Deferred tax assets         125         124           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         104,741         108,146           Deferred assets         53         39           Total deferred assets         53         39	Other	136	123
Investment securities         4,300         6,217           Deferred tax assets         125         124           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         104,741         108,146           Deferred assets         53         39           Total deferred assets         53         39	Total intangible assets	2,825	2,278
Deferred tax assets         125         124           Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         104,741         108,146           Deferred assets         53         39           Total deferred assets         53         39	Investments and other assets		
Other         1,003         858           Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         104,741         108,146           Deferred assets         53         39           Total deferred assets         53         39	Investment securities	4,300	6,217
Allowance for doubtful accounts         (15)         (15)           Total investments and other assets         5,413         7,184           Total non-current assets         104,741         108,146           Deferred assets         53         39           Total deferred assets         53         39	Deferred tax assets	125	124
Total investments and other assets         5,413         7,184           Total non-current assets         104,741         108,146           Deferred assets         8         53         39           Total deferred assets         53         39	Other	1,003	858
Total non-current assets         104,741         108,146           Deferred assets         8         39           Total deferred assets         53         39           39         39	Allowance for doubtful accounts		
Deferred assets         53         39           Bond issuance costs         53         39           Total deferred assets         53         39	Total investments and other assets	5,413	7,184
Bond issuance costs         53         39           Total deferred assets         53         39	Total non-current assets	104,741	108,146
Total deferred assets 53 39	Deferred assets		
	Bond issuance costs	53	39
Total assets 222,294 219,988	Total deferred assets	53	39
	Total assets	222,294	219,988

	As of March 31, 2023	As of March 31, 2024
Liabilities		
Current liabilities		
Notes and accounts payable - trade	21,627	22,883
Notes payable - facilities	814	1,137
Short-term borrowings	35,055	31,832
Current portion of bonds payable	_	5,000
Current portion of long-term borrowings	7,215	5,207
Income taxes payable	8,020	828
Accrued consumption taxes	1,753	2,713
Provision for bonuses	1,774	1,478
Provision for environmental measures	87	83
Other	5,443	5,597
Total current liabilities	81,788	76,758
Non-current liabilities		
Bonds payable	13,000	8,000
Long-term borrowings	30,853	27,817
Lease liabilities	3,341	3,029
Deferred tax liabilities	1,998	2,942
Deferred tax liabilities for land revaluation	861	857
Retirement benefit liability	10,472	10,559
Provision for environmental measures	322	248
Provision for preventing environmental pollution	5	6
Provision for loss on business liquidation	22	22
Other	12	12
Total non-current liabilities	60,887	53,492
Total liabilities	142,675	130,250
Net assets	·	
Shareholders' equity		
Share capital	24,301	24,301
Capital surplus	9,542	9,542
Retained earnings	43,548	53,845
Treasury shares	(1,246)	(3,231)
Total shareholders' equity	76,145	84,457
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,540	2,919
Deferred gains or losses on hedges	6	16
Revaluation reserve for land	1,572	1,585
Foreign currency translation adjustment	351	509
Total accumulated other comprehensive income	3,469	5,029
Non-controlling interests	5	252
Total net assets	79,619	89,738
Total liabilities and net assets	222,294	219,988

## (2) Consolidated Statements of Operations and Comprehensive Income Consolidated Statements of Operations

	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Net sales	199,324	180,341
Cost of sales	157,369	146,977
Gross profit	41,955	33,364
Selling, general and administrative expenses	12,699	13,354
Operating profit	29,256	20,010
Non-operating income		
Interest income	2	16
Dividend income	114	142
Share of profit of entities accounted for using equity method	76	31
Rental income from non-current assets	105	125
Foreign exchange gains	_	339
Other	120	87
Total non-operating income	416	739
Non-operating expenses		
Interest expenses	623	632
Loss on sale of notes receivable - trade	60	55
Foreign exchange losses	392	_
Loss on retirement of non-current assets	110	232
Fixed assets removal costs	143	211
Sales discounts	281	225
Environmental expenses	111	13
Other	214	253
Total non-operating expenses	1,934	1,621
Ordinary profit	27,738	19,128
Extraordinary income		
Gain on sale of non-current assets	5	33
Gain on sale of investment securities	61	_
Gain on liquidation of subsidiaries and associates	26	
Total extraordinary income	93	33
Profit before income taxes	27,831	19,161
Income taxes - current	8,652	5,004
Income taxes - deferred	(524)	465
Total income taxes	8,129	5,469
Profit	19,703	13,692
Profit attributable to non-controlling interests	0	127
Profit attributable to owners of parent	19,703	13,565

## Consolidated Statements of Comprehensive Income

	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Profit	19,703	13,692
Other comprehensive income		
Valuation difference on available-for-sale securities	152	1,378
Deferred gains or losses on hedges	(20)	10
Foreign currency translation adjustment	165	157
Share of other comprehensive income of entities accounted for using equity method	0	1
Total other comprehensive income	297	1,545
Comprehensive income	20,000	15,237
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	20,000	15,112
Comprehensive income attributable to non-controlling interests	0	125

## (3) Consolidated Statements of Changes in Equity Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	24,301	9,542	26,093	(950)	58,985
Changes during period					
Dividends of surplus			(2,254)		(2,254)
Profit attributable to owners of parent			19,703		19,703
Purchase of treasury shares				(325)	(325)
Disposal of treasury shares			(1)	30	29
Change in scope of consolidation					_
Reversal of revaluation reserve for land			8		8
Net changes in items other than shareholders' equity					
Total changes during period	_	_	17,455	(295)	17,160
Balance at end of period	24,301	9,542	43,548	(1,246)	76,145

	, A	Accumulated other comprehensive income					
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Re- valuation reserve for land	Foreign currency translation adjustment	Total accumulated other comprehensive income	Non- controlling interests	Total net assets
Balance at beginning of period	1,387	27	1,580	186	3,179	5	62,169
Changes during period							
Dividends of surplus							(2,254)
Profit attributable to owners of parent							19,703
Purchase of treasury shares							(325)
Disposal of treasury shares							29
Change in scope of consolidation							_
Reversal of revaluation reserve for land							8
Net changes in items other than shareholders' equity	153	(20)	(8)	165	290	0	290
Total changes during period	153	(20)	(8)	165	290	0	17,450
Balance at end of period	1,540	6	1,572	351	3,469	5	79,619

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	24,301	9,542	43,548	(1,246)	76,145	
Changes during period						
Dividends of surplus			(3,392)		(3,392)	
Profit attributable to owners of parent			13,565		13,565	
Purchase of treasury shares				(2,006)	(2,006)	
Disposal of treasury shares			8	20	28	
Change in scope of consolidation			130		130	
Reversal of revaluation reserve for land			(13)		(13)	
Net changes in items other than shareholders' equity						
Total changes during period	_	_	10,297	(1,986)	8,312	
Balance at end of period	24,301	9,542	53,845	(3,231)	84,457	

	Accumulated other comprehensive income						
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Re- valuation reserve for land	Foreign currency translation adjustment	Total accumulated other comprehensive income	Non- controlling interests	Total net assets
Balance at beginning of period	1,540	6	1,572	351	3,469	5	79,619
Changes during period							
Dividends of surplus							(3,392)
Profit attributable to owners							13,565
of parent							13,303
Purchase of treasury shares							(2,006)
Disposal of treasury shares							28
Change in scope of consolidation							130
Reversal of revaluation reserve for land							(13)
Net changes in items other than shareholders' equity	1,379	10	13	158	1,560	247	1,808
Total changes during period	1,379	10	13	158	1,560	247	10,119
Balance at end of period	2,919	16	1,585	509	5,029	252	89,738

	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Cash flows from operating activities		
Profit before income taxes	27,831	19,161
Depreciation	5,029	5,595
Increase (decrease) in allowance for doubtful accounts	(73)	26
Increase (decrease) in provision for bonuses	251	(296)
Increase (decrease) in retirement benefit liability	(6)	87
Increase (decrease) in provision for environmental measures	343	(77)
Interest and dividend income	(116)	(157)
Interest expenses	623	632
Share of loss (profit) of entities accounted for using equity method	(74)	(29)
Loss (gain) on sale of investment securities	(61)	_
Loss (gain) on sale of non-current assets	(5)	(33)
Loss on retirement of non-current assets	110	232
Loss (gain) on liquidation of subsidiaries and associates	(26)	_
Decrease (increase) in trade receivables	(2,833)	(64)
Decrease (increase) in inventories	(23,179)	10,047
Increase (decrease) in trade payables	(2,287)	2,334
Increase (decrease) in accrued consumption taxes	1,672	959
Other, net	(254)	868
Subtotal	6,945	39,283
Interest and dividends received	116	157
Interest paid	(630)	(609)
Income taxes paid	(2,782)	(12,008)
Net cash provided by (used in) operating activities	3,649	26,824
Cash flows from investing activities		
Payments into time deposits	(69)	(62)
Proceeds from withdrawal of time deposits	57	317
Purchase of property, plant and equipment and intangible assets	(13,131)	(8,064)
Proceeds from sale of property, plant and equipment and intangible assets	7	55
Purchase of investment securities	(26)	(31)
Proceeds from liquidation of subsidiaries and associates	41	` <u>-</u>
Proceeds from sale of investment securities	85	-
Other, net	0	(135)
Net cash provided by (used in) investing activities	(13,035)	(7,919)

	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	635	(3,268)
Proceeds from long-term borrowings	16,669	2,180
Repayments of long-term borrowings	(5,654)	(7,225)
Proceeds from sales and redemption by installment payment	126	-
Repayments of installment payables	(216)	_
Purchase of treasury shares	(324)	(2,005)
Dividends paid	(2,255)	(3,385)
Dividends paid to non-controlling interests	_	(32)
Other, net	(451)	(582)
Net cash provided by (used in) financing activities	8,530	(14,318)
Effect of exchange rate change on cash and cash equivalents	109	134
Net increase (decrease) in cash and cash equivalents	(748)	4,721
Cash and cash equivalents at beginning of period	12,545	11,797
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	-	400
Cash and cash equivalents at end of period	11,797	16,918