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## Consolidated Financial Results for the Fiscal Year Ended March 31, 2023 [Japanese GAAP]



May 9, 2023

Company name: Nippon Yakin Kogyo Co., Ltd.

Stock exchange listing: Tokyo Stock Exchange

Code number: 5480

URL: https://www.nyk.co.jp

Representative: Hisashi Kubota, Representative Director and President

Contact: Takahiro Araki, General Manager, Accounting Department

Phone: +81-3-3273-3613

Scheduled date of general shareholders' meeting: June 28, 2023

Scheduled date of commencing dividend payments: June 29, 2023

Scheduled date of filing securities report: June 28, 2023

Availability of supplementary explanatory materials on annual financial results: Available

Schedule of annual financial results briefing session: Scheduled (For institutional investors and analysts)

### (Amounts are rounded to the nearest million yen.) **1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2023 (April 1, 2022 - March 31, 2023)**

### (1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

| (1) Consolidated Operating Results  |             |      | (70 indicates changes from the previous corresponding period.) |       |                 |        |                        | 10u.) |
|---|-------------|------|--|-------|-----------------|--------|------------------------|-------|
|   | Net sales   |      | Operating profit   |       | Ordinary p      | vrofit | Profit attributable to |       |
|   |             | 5    | Operating profit   |       | Ordinary profit |        | owners of parent       |       |
| Fiscal year ended   | Million yen | %    | Million yen  | %     | Million yen     | %      | Million yen            | %     |
| March 31, 2023  | 199,324     | 33.8 | 29,256   | 109.5 | 27,738          | 116.6  | 19,703                 | 132.6 |
| March 31, 2022  | 148,925     | 32.4 | 13,966   | 127.3 | 12,807          | 156.6  | 8,471                  | 125.0 |
| (Note) Commendancius incomes Fiscal user and ad March 21, 2022; V20,000 million [120,69/] |             |      |  |       |                 |        |                        |       |

(Note) Comprehensive income: Fiscal year ended March 31, 2023: ¥20,000 million [139.6%]

| Fiscal year ended March 31, 2022: $\$8,346$ million [78.9%] |                |                  |           |                        |                     |  |  |  |
|---|----------------|------------------|-----------|------------------------|---------------------|--|--|--|
|   | Basic earnings | Diluted earnings | Return on | Ratio of ordinary      | Ratio of operating  |  |  |  |
|   | per share      | per share        | equity    | profit to total assets | profit to net sales |  |  |  |
| Fiscal year ended   | Yen            | Yen              | %         | %                      | %                   |  |  |  |
| March 31, 2023  | 1,316.79       | -                | 27.8      | 13.5                   | 14.7                |  |  |  |
| March 31, 2022  | 561.25         | _                | 14.4      | 7.3                    | 9.4                 |  |  |  |

(Reference) Equity in earnings of affiliated companies: Fiscal year ended March 31, 2023: ¥76 million Fiscal year ended March 31, 2022: ¥39 million

### (2) Consolidated Financial Position

|                      | Total assets | Net assets  | Equity ratio | Net assets per share |
|----------------------|--------------|-------------|--------------|----------------------|
|                      | Million yen  | Million yen | %            | Yen                  |
| As of March 31, 2023 | 222,294      | 79,619      | 35.8         | 5,324.80             |
| As of March 31, 2022 | 187,494      | 62,169      | 33.2         | 4,121.13             |

(Reference) Equity: As of March 31, 2023: ¥79,614 million As of March 31, 2022: ¥62,165 million

### (3) Consolidated Cash Flows

|                                  | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash<br>equivalents at year-end |
|----------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| Fiscal year ended                | Million yen                          | Million yen                          | Million yen                          | Million yen                              |
| March 31, 2023<br>March 31, 2022 | 3,649<br>(697)                       | (13,035)<br>(15,656)                 | 8,530<br>15,049                      | 11,797<br>12,545                         |

### 2. Dividends

|  |                        | Anı                    | nual divide            | nds          | Total  |                       | Ratio of                       |  |
|--|------------------------|------------------------|------------------------|--------------|--------|-----------------------|--------------------------------|--|
|  | 1st<br>quarter-<br>end | 2nd<br>quarter-<br>end | 3rd<br>quarter-<br>end | Year-<br>end | Total  | dividends<br>(annual) | Payout ratio<br>(consolidated) | dividends to<br>net assets<br>(consolidated) |
|  | Yen                    | Yen                    | Yen                    | Yen          | Yen    | Million yen           | %                              | %  |
| Fiscal year ended<br>March 31, 2022                | _                      | 40.00                  | _                      | 80.00        | 120.00 | 1,811                 | 21.4                           | 3.1  |
| Fiscal year ended<br>March 31, 2023                | _                      | 70.00                  | _                      | 130.00       | 200.00 | 2,992                 | 15.2                           | 4.2  |
| Fiscal year ending<br>March 31, 2024<br>(Forecast) | _                      | 100.00                 | _                      | 100.00       | 200.00 |                       | 23.0                           |  |

### 3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2024 (April 1, 2023 -March 31, 2024)

(% indicates changes from the previous corresponding period.)

|            | Net sales   |     | Operating profit |        | Ordinary profit |        | Profit attributable<br>to owners of<br>parent |        | Basic earnings per share |
|------------|-------------|-----|------------------|--------|-----------------|--------|---|--------|--------------------------|
|            | Million yen | %   | Million yen      | %      | Million yen     | %      | Million yen                                   | %      | Yen                      |
| First half | 97,000      | 0.7 | 12,000           | (5.1)  | 11,000          | (10.7) | 8,000   | (7.7)  | 535.06                   |
| Full year  | 206,000     | 3.3 | 21,000           | (28.2) | 19,000          | (31.5) | 13,000  | (34.0) | 869.47                   |

### \* Notes:

(1) Changes in significant subsidiaries during the fiscal year under review: None

(Changes in specified subsidiaries resulting in changes in scope of consolidation)

Newly included: — (Company name: —)

Excluded: — (Company name: —)

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: None

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting estimates: None

4) Retrospective restatement: None

(3) Total number of issued shares (common shares)

| 1) Total number of issued shares at the end of the year (including treasury shares): |                   |  |  |  |  |  |
|--|-------------------|--|--|--|--|--|
| March 31, 2023:  | 15,497,333 shares |  |  |  |  |  |
| March 31, 2022:  | 15,497,333 shares |  |  |  |  |  |

| 2) Total number of treasury shares at the end of the year: |                |
|--|----------------|
| March 31, 2023:  | 545,700 shares |
| March 31, 2022:  | 412,899 shares |

3) Average number of shares outstanding during the year:

| Year ended March 31, 2023: | 14,962,673 shares |
|----------------------------|-------------------|
| Year ended March 31, 2022: | 15,093,457 shares |

### (Reference) Summary of Non-consolidated Financial Results

## 1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2023 (April 1, 2022 - March 31, 2023)

| (1) Non-consolidated | Operating Resul | (% indic | ates chan        | ges from the pi | revious c       | orresponding p | erioa.)     |       |
|----------------------|-----------------|----------|------------------|-----------------|-----------------|----------------|-------------|-------|
|                      | Net sales       |          | Operating profit |                 | Ordinary profit |                | Profit      |       |
| Year ended           | Million yen     | %        | Million yen      | %               | Million yen     | %              | Million yen | %     |
| March 31, 2023       | 177,529         | 42.3     | 25,995           | 140.0           | 24,761          | 137.8          | 17,853      | 165.6 |
| March 31, 2022       | 124,778         | 38.6     | 10,831           | 125.1           | 10,413          | 143.0          | 6,723       | 99.2  |

(1) Non-consolidated Operating Results (% indicates changes from the previous corresponding period.)

|                | Basic earnings per share | Diluted earnings per share |  |
|----------------|--------------------------|----------------------------|--|
| Year ended     | Yen                      | Yen                        |  |
| March 31, 2023 | 1,192.78                 | _                          |  |
| March 31, 2022 | 445.28                   | _                          |  |

### (2) Non-consolidated Financial Position

|                      | Total assets | Net assets  | Equity ratio | Net assets per share |
|----------------------|--------------|-------------|--------------|----------------------|
|                      | Million yen  | Million yen | %            | Yen                  |
| As of March 31, 2023 | 200,407      | 70,269      | 35.1         | 4,698.25             |
| As of March 31, 2022 | 171,511      | 54,877      | 32.0         | 3,636.89             |

(Reference) Equity: As of March 31, 2023: ¥70,269 million As of March 31, 2022: ¥54,877 million

\* These consolidated financial results are outside the scope of audit by certified public accountants or an audit firm.

\* Explanation of the proper use of financial results forecast and other notes

(Cautionary note on forward-looking statements, etc.)

Forward-looking statements and other statements about the future in this document are based on information currently available to the Company and certain assumptions deemed reasonable, and the Company does not guarantee the achievement of the projections. Actual performance and other results may differ significantly due to various factors.

(Information about the supplementary explanatory materials on annual financial results)

The Company will hold an annual financial results briefing session for institutional investors and analysts on Thursday, May 25, 2023. The materials for the session will be posted on the Company's website immediately after the session.

# <u>3. Consolidated Financial Statements and Principal Notes</u> (1) Consolidated Balance Sheets

|  |                      | (Million yer         |
|--|----------------------|----------------------|
|  | As of March 31, 2022 | As of March 31, 2023 |
| ssets                                  |                      |                      |
| Current assets                         |                      |                      |
| Cash and deposits                      | 12,646               | 11,910               |
| Notes and accounts receivable - trade  | 26,996               | 29,829               |
| Merchandise and finished goods         | 10,244               | 18,95                |
| Work in process                        | 23,232               | 34,67                |
| Raw materials and supplies             | 16,173               | 19,20                |
| Other                                  | 2,701                | 3,08                 |
| Allowance for doubtful accounts        | (219)                | (14                  |
| Total current assets                   | 91,773               | 117,50               |
| Non-current assets                     |                      |                      |
| Property, plant and equipment          |                      |                      |
| Buildings and structures               | 54,720               | 56,23                |
| Accumulated depreciation               | (39,831)             | (41,04               |
| Buildings and structures, net          | 14,889               | 15,19                |
| Machinery, equipment and vehicles      | 152,164              | 157,67               |
| Accumulated depreciation               | (119,611)            | (121,58              |
| Machinery, equipment and vehicles, net | 32,552               | 36,08                |
| Land                                   | 36,404               | 36,43                |
| Leased assets                          | 2,571                | 5,56                 |
| Accumulated depreciation               | (1,222)              | (1,54                |
| Leased assets, net                     | 1,349                | 4,01                 |
| Construction in progress               | 2,298                | 3,94                 |
| Other                                  | 6,269                | 6,40                 |
| Accumulated depreciation               | (5,466)              | (5,57                |
| Other, net                             | 803                  | 83                   |
| Total property, plant and equipment    | 88,295               | 96,50                |
| Intangible assets                      | 00,275               | 20,20                |
| Software                               | 2,148                | 2,68                 |
| Other                                  | 160                  | 13                   |
| Total intangible assets                | 2,308                | 2,82                 |
| Investments and other assets           | 2,500                | 2,02                 |
| Investment securities                  | 4,096                | 4,30                 |
| Deferred tax assets                    | 175                  | 12                   |
| Other                                  | 794                  | 1,00                 |
| Allowance for doubtful accounts        | (15)                 | (1                   |
| Total investments and other assets     | 5,051                | 5,41                 |
|  | 95,654               |                      |
| Total non-current assets               | 93,034               | 104,74               |
| Deferred assets                        | 67                   | 5                    |
| Bond issuance costs                    |                      | 5                    |
| Total deferred assets                  | 67                   | 5                    |
| Total assets                           | 187,494              | 222,29               |

(Million yen)

|   | As of March 31, 2022 | As of March 31, 2023 |
|---|----------------------|----------------------|
| Liabilities   |                      |                      |
| Current liabilities                                   |                      |                      |
| Notes and accounts payable - trade                    | 23,917               | 21,627               |
| Notes payable - facilities                            | 2,847                | 814                  |
| Short-term borrowings                                 | 34,367               | 35,055               |
| Current portion of long-term borrowings               | 5,152                | 7,215                |
| Income taxes payable                                  | 2,003                | 8,020                |
| Accrued consumption taxes                             | 81                   | 1,753                |
| Provision for bonuses                                 | 1,522                | 1,774                |
| Provision for environmental measures                  | _                    | 87                   |
| Provision for loss on business liquidation            | 1                    | -                    |
| Other   | 5,521                | 5,443                |
| Total current liabilities                             | 75,413               | 81,788               |
| Non-current liabilities                               |                      |                      |
| Bonds payable   | 13,000               | 13,000               |
| Long-term borrowings                                  | 21,902               | 30,853               |
| Lease liabilities                                     | 953                  | 3,34                 |
| Deferred tax liabilities                              | 2,594                | 1,998                |
| Deferred tax liabilities for land revaluation         | 861                  | 863                  |
| Retirement benefit liability                          | 10,478               | 10,472               |
| Provision for environmental measures                  | 66                   | 322                  |
| Provision for preventing environmental pollution      | 5                    |                      |
| Provision for loss on business liquidation            | 21                   | 22                   |
| Other   | 31                   | 12                   |
| Total non-current liabilities                         | 49,911               | 60,88                |
| Total liabilities                                     | 125,324              | 142,675              |
| Net assets  |                      |                      |
| Shareholders' equity                                  |                      |                      |
| Share capital   | 24,301               | 24,301               |
| Capital surplus                                       | 9,542                | 9,542                |
| Retained earnings                                     | 26,093               | 43,548               |
| Treasury shares                                       | (950)                | (1,246               |
| Total shareholders' equity                            | 58,985               | 76,145               |
| Accumulated other comprehensive income                |                      |                      |
| Valuation difference on available-for-sale securities | 1,387                | 1,540                |
| Deferred gains or losses on hedges                    | 27                   | (                    |
| Revaluation reserve for land                          | 1,580                | 1,572                |
| Foreign currency translation adjustment               | 186                  | 35                   |
| Total accumulated other comprehensive income          | 3,179                | 3,469                |
| Non-controlling interests                             | 5                    |                      |
| Total net assets                                      | 62,169               | 79,619               |
| Fotal liabilities and net assets                      | 187,494              | 222,294              |

## (2) Consolidated Statements of Operations and Comprehensive Income

Consolidated Statements of Operations

|  | For the fiscal year ended<br>March 31, 2022 | For the fiscal year ended<br>March 31, 2023 |
|--|---|---|
| Net sales  | 148,925                                     | 199,324                                     |
| Cost of sales  | 123,013                                     | 157,369                                     |
| Gross profit   | 25,912                                      | 41,955                                      |
| Selling, general and administrative expenses                     | 11,946                                      | 12,699                                      |
| Operating profit   | 13,966                                      | 29,256                                      |
| Non-operating income   | · · · · · ·                                 | · · · · · ·                                 |
| Interest income  | 1   | 2   |
| Dividend income  | 108   | 114   |
| Share of profit of entities accounted for using equity<br>method | 39  | 76  |
| Rental income from non-current assets                            | 82  | 105   |
| Subsidy income   | 30  | -   |
| Other  | 76  | 120   |
| Total non-operating income                                       | 337   | 416   |
| Non-operating expenses   |   |   |
| Interest expenses  | 500   | 623   |
| Loss on sale of notes receivable - trade                         | 28  | 60  |
| Foreign exchange losses  | 16  | 392   |
| Loss on retirement of non-current assets                         | 172   | 110   |
| Fixed assets removal costs                                       | 155   | 143   |
| Sales discounts  | 193   | 281   |
| Environmental expenses   | 222   | 111   |
| Other  | 210   | 214   |
| Total non-operating expenses                                     | 1,497                                       | 1,934                                       |
| Ordinary profit  | 12,807                                      | 27,738                                      |
| Extraordinary income   |   |   |
| Gain on sale of non-current assets                               | 6   | 5   |
| Gain on sale of investment securities                            | 165   | 61  |
| Gain on liquidation of subsidiaries and associates               |   | 26  |
| Total extraordinary income                                       | 170   | 93  |
| Extraordinary losses   |   |   |
| Loss on sale of businesses                                       | 134   | -   |
| Impairment losses  | 5,786                                       |   |
| Total extraordinary losses                                       | 5,919                                       | _   |
| Profit before income taxes                                       | 7,058                                       | 27,831                                      |
| Income taxes - current   | 2,169                                       | 8,652                                       |
| Income taxes - deferred  | (3,583)                                     | (524)                                       |
| Total income taxes   | (1,413)                                     | 8,129                                       |
| Profit   | 8,471                                       | 19,703                                      |
| Profit attributable to non-controlling interests                 | 0   | 0   |
| Profit attributable to owners of parent                          | 8,471                                       | 19,703                                      |

## Consolidated Statements of Comprehensive Income

|  |   | (Million yen)                               |
|--|---|---|
|  | For the fiscal year ended<br>March 31, 2022 | For the fiscal year ended<br>March 31, 2023 |
| Profit   | 8,471                                       | 19,703                                      |
| Other comprehensive income   |   |   |
| Valuation difference on available-for-sale securities                                | (175)                                       | 152   |
| Deferred gains or losses on hedges   | 26  | (20)  |
| Foreign currency translation adjustment  | 24  | 165   |
| Share of other comprehensive income of entities<br>accounted for using equity method | 0   | 0   |
| Total other comprehensive income   | (125)                                       | 297   |
| Comprehensive income   | 8,346                                       | 20,000                                      |
| Comprehensive income attributable to   |   |   |
| Comprehensive income attributable to owners of parent                                | 8,346                                       | 20,000                                      |
| Comprehensive income attributable to non-controlling interests                       | 0   | 0   |

## (3) Consolidated Statements of Changes in Equity

## Fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

(Million yen)

|  | Shareholders' equity |                 |                   |                 |                                  |  |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------------|--|
|  | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total<br>shareholders'<br>equity |  |
| Balance at beginning of period                       | 24,301               | 9,542           | 18,541            | (707)           | 51,678                           |  |
| Changes during period                                |                      |                 |                   |                 |                                  |  |
| Dividends of surplus                                 |                      |                 | (1,060)           |                 | (1,060)                          |  |
| Profit attributable to owners of parent              |                      |                 | 8,471             |                 | 8,471                            |  |
| Purchase of treasury shares                          |                      |                 |                   | (272)           | (272)                            |  |
| Disposal of treasury shares                          |                      |                 | (1)               | 28              | 27                               |  |
| Reversal of revaluation reserve for land             |                      |                 | 140               |                 | 140                              |  |
| Net changes in items other than shareholders' equity |                      |                 |                   |                 |                                  |  |
| Total changes during period                          | _                    | _               | 7,551             | (244)           | 7,307                            |  |
| Balance at end of period                             | 24,301               | 9,542           | 26,093            | (950)           | 58,985                           |  |

|  | A   | Accumulated                                 | l other compr                           | ehensive inc                                     | ome  |                                  |                     |
|--|---|---|---|--|--|----------------------------------|---------------------|
|  | Valuation<br>difference on<br>available-for-<br>sale securities | Deferred<br>gains or<br>losses on<br>hedges | Re-<br>valuation<br>reserve<br>for land | Foreign<br>currency<br>translation<br>adjustment | Total<br>accumulated<br>other<br>comprehensive<br>income | Non-<br>controlling<br>interests | Total net<br>assets |
| Balance at beginning of period                       | 1,562   | 1   | 1,720                                   | 161  | 3,445  | 5                                | 55,127              |
| Changes during period                                |   |   |   |  |  |                                  |                     |
| Dividends of surplus                                 |   |   |   |  |  |                                  | (1,060)             |
| Profit attributable to owners of parent              |   |   |   |  |  |                                  | 8,471               |
| Purchase of treasury shares                          |   |   |   |  |  |                                  | (272)               |
| Disposal of treasury shares                          |   |   |   |  |  |                                  | 27                  |
| Reversal of revaluation reserve for land             |   |   |   |  |  |                                  | 140                 |
| Net changes in items other than shareholders' equity | (175)   | 26  | (140)                                   | 24   | (265)  | 0                                | (265)               |
| Total changes during period                          | (175)   | 26  | (140)                                   | 24   | (265)  | 0                                | 7,042               |
| Balance at end of period                             | 1,387   | 27  | 1,580                                   | 186  | 3,179  | 5                                | 62,169              |

## Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

(Million yen)

|  | Shareholders' equity |                 |                      |                 |                                  |  |  |
|--|----------------------|-----------------|----------------------|-----------------|----------------------------------|--|--|
|  | Share capital        | Capital surplus | Retained<br>earnings | Treasury shares | Total<br>shareholders'<br>equity |  |  |
| Balance at beginning of period                       | 24,301               | 9,542           | 26,093               | (950)           | 58,985                           |  |  |
| Changes during period                                |                      |                 |                      |                 |                                  |  |  |
| Dividends of surplus                                 |                      |                 | (2,254)              |                 | (2,254)                          |  |  |
| Profit attributable to owners of parent              |                      |                 | 19,703               |                 | 19,703                           |  |  |
| Purchase of treasury shares                          |                      |                 |                      | (325)           | (325)                            |  |  |
| Disposal of treasury shares                          |                      |                 | (1)                  | 30              | 29                               |  |  |
| Reversal of revaluation reserve for land             |                      |                 | 8                    |                 | 8                                |  |  |
| Net changes in items other than shareholders' equity |                      |                 |                      |                 |                                  |  |  |
| Total changes during period                          | —                    | _               | 17,455               | (295)           | 17,160                           |  |  |
| Balance at end of period                             | 24,301               | 9,542           | 43,548               | (1,246)         | 76,145                           |  |  |

|  | A   | Accumulated                                 | l other compr                           | ehensive inc                                     | ome  |                                  |                     |
|--|---|---|---|--|--|----------------------------------|---------------------|
|  | Valuation<br>difference on<br>available-for-<br>sale securities | Deferred<br>gains or<br>losses on<br>hedges | Re-<br>valuation<br>reserve<br>for land | Foreign<br>currency<br>translation<br>adjustment | Total<br>accumulated<br>other<br>comprehensive<br>income | Non-<br>controlling<br>interests | Total net<br>assets |
| Balance at beginning of period                       | 1,387   | 27  | 1,580                                   | 186  | 3,179  | 5                                | 62,169              |
| Changes during period                                |   |   |   |  |  |                                  |                     |
| Dividends of surplus                                 |   |   |   |  |  |                                  | (2,254)             |
| Profit attributable to owners of parent              |   |   |   |  |  |                                  | 19,703              |
| Purchase of treasury shares                          |   |   |   |  |  |                                  | (325)               |
| Disposal of treasury shares                          |   |   |   |  |  |                                  | 29                  |
| Reversal of revaluation reserve for land             |   |   |   |  |  |                                  | 8                   |
| Net changes in items other than shareholders' equity | 153   | (20)  | (8)                                     | 165  | 290  | 0                                | 290                 |
| Total changes during period                          | 153   | (20)  | (8)                                     | 165  | 290  | 0                                | 17,450              |
| Balance at end of period                             | 1,540   | 6   | 1,572                                   | 351  | 3,469  | 5                                | 79,619              |

## (4) Consolidated Statements of Cash Flows

|   |   | (Million yen)                               |
|---|---|---|
|   | For the fiscal year ended<br>March 31, 2022 | For the fiscal year ended<br>March 31, 2023 |
| Cash flows from operating activities                                      |   |   |
| Profit before income taxes  | 7,058                                       | 27,831                                      |
| Depreciation  | 4,123                                       | 5,029                                       |
| Impairment losses   | 5,786                                       | _   |
| Increase (decrease) in allowance for doubtful accounts                    | (73)  | (73)  |
| Increase (decrease) in provision for bonuses                              | 173   | 251   |
| Increase (decrease) in retirement benefit liability                       | (49)  | (6)   |
| Increase (decrease) in provision for environmental<br>measures            | (41)  | 343   |
| Interest and dividend income  | (109)                                       | (116)                                       |
| Interest expenses   | 500   | 623   |
| Share of loss (profit) of entities accounted for using equity method      | (38)  | (74)  |
| Loss (gain) on sale of investment securities                              | (165)                                       | (61)  |
| Loss (gain) on sale of non-current assets                                 | (6)   | (5)   |
| Loss on retirement of non-current assets                                  | 172   | 110   |
| Loss (gain) on sale of businesses   | 134   | -   |
| Loss (gain) on liquidation of subsidiaries and associates                 | _   | (26)  |
| Decrease (increase) in trade receivables                                  | (7,404)                                     | (2,833)                                     |
| Decrease (increase) in inventories  | (16,711)                                    | (23,179)                                    |
| Increase (decrease) in trade payables                                     | 7,464                                       | (2,287)                                     |
| Increase (decrease) in accrued consumption taxes                          | (893)                                       | 1,672                                       |
| Other, net  | 478   | (254)                                       |
| Subtotal  | 399   | 6,945                                       |
| Interest and dividends received   | 109   | 116   |
| Interest paid   | (467)                                       | (630)                                       |
| Income taxes paid   | (738)                                       | (2,782)                                     |
| Net cash provided by (used in) operating activities                       | (697)                                       | 3,649                                       |
| Cash flows from investing activities                                      |   |   |
| Payments into time deposits   | (63)  | (69)  |
| Proceeds from withdrawal of time deposits                                 | 68  | 57  |
| Purchase of property, plant and equipment and intangible assets           | (16,028)                                    | (13,131)                                    |
| Proceeds from sale of property, plant and equipment and intangible assets | 23  | 7   |
| Purchase of investment securities   | (57)  | (26)  |
| Proceeds from liquidation of subsidiaries and associates                  | -   | 41  |
| Proceeds from sale of investment securities                               | 392   | 85  |
| Other, net  | 9   | 0   |
| Net cash provided by (used in) investing activities                       | (15,656)                                    | (13,035)                                    |

(Million yen) For the fiscal year ended For the fiscal year ended March 31, 2022 March 31, 2023 Cash flows from financing activities 6,075 635 Net increase (decrease) in short-term borrowings 8,081 16,669 Proceeds from long-term borrowings (5,654) Repayments of long-term borrowings (5, 167)Proceeds from sales and redemption by installment 15 126 payment Repayments of installment payables (239)(216)Proceeds from issuance of bonds 8,000 \_ (77)Redemption of bonds \_ (324) (271) Purchase of treasury shares (1,056)(2,255)Dividends paid (451) Other, net (312)Net cash provided by (used in) financing activities 15,049 8,530 Effect of exchange rate change on cash and cash equivalents 20 109 Net increase (decrease) in cash and cash equivalents (1,283) (748)

13,828

12,545

12,545

11,797

Cash and cash equivalents at beginning of period

Cash and cash equivalents at end of period